## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of
the Securities Exchange Act of 1934

October 25, 2012

Date of Report (Date of earliest event reported)

## CALLAWAY GOLF COMPANY

(Exact name of registrant as specified in its charter)

DELAWARE
1-10962
95-3797580

(State or other jurisdiction of incorporation)
(Commission File Number)
(IRS Employer Identification No.)

2180 RUTHERFORD ROAD, CARLSBAD, CALIFORNIA
92008-7328

(Address of principal executive offices)
(Zip Code)

(760) 931-1771
Registrant's telephone number, including area code

**NOT APPLICABLE**(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

$\Box$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\ \square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\ \square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 2.02 Results of Operations and Financial Condition.\*

On October 25, 2012, Callaway Golf Company issued a press release captioned "Callaway Golf Company Announces Third Quarter and Year-to-Date 2012 Results; Provides Update on Cost-Reduction Initiatives; and Provides Revised Full Year Guidance." A copy of the press release is attached hereto as Exhibit 99.1 and incorporated herein by this reference.

### Item 9.01 Financial Statements and Exhibits.\*

### (c) <u>Exhibits</u>.

The following exhibit is being furnished herewith:

Exhibit 99.1 Press Release, dated October 25, 2012, captioned "Callaway Golf Company Announces Third Quarter and Year-to-Date 2012 Results; Provides Update on Cost-Reduction Initiatives; and Provides Revised

\* The information furnished under Item 2.02 and Item 9.01 of this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any registration statement or other filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## CALLAWAY GOLF COMPANY

Date: October 25, 2012 By: Name: Title:

/s/ Brian P. Lynch Brian P. Lynch Senior Vice President, General Counsel and Corporate Secretary

# Exhibit Index

# Exhibit Number

Description

99.1

Press Release, dated October 25, 2012, captioned "Callaway Golf Company Announces Third Quarter and Year-to-Date 2012 Results; Provides Update on Cost-Reduction Initiatives; and Provides Revised Full Year Guidance."

- Third Quarter net sales of \$148 million and pro forma loss per share of \$0.50 are consistent with the Company's expectations. GAAP loss per share of \$1.33.
  - Estimated gross annualized savings from cost-reduction initiatives increased to \$60 million from prior estimate of \$52 million.
  - Estimated pre-tax charges associated with these initiatives increased by \$15 million of additional charges, primarily non-cash, for a total of \$55 million.
    - Callaway estimates full year 2012 revenues of \$830-\$845 million and pro forma loss per share of \$0.73 to \$0.83.

CARLSBAD, Calif., Oct. 25, 2012 /PRNewswire/ -- Callaway Golf Company (NYSE: ELY) today announced its third quarter and year-to-date 2012 financial results.

#### GAAP RESULTS.

For the third quarter of 2012, the Company reported the following results:

Dollars in millions except per share amounts	2012	% of Sales	2011	% of Sales	Improvement / (Decline)
Net Sales	\$148		\$173		(\$25)
Gross Profit	\$4	3%	\$47	27%	(\$43)
Operating Expenses	\$86	58%	\$91	53%	\$5
Operating Loss	(\$83)	(56%)	(\$44)	(25%)	(\$39)
Loss per share	(\$1.33)	-	(\$1.01)	-	(\$0.32)

Year to date, the Company reported the following results:

Dollars in millions except per share amounts	2012	% of Sales	2011	% of Sales	Improvement / (Decline)
Net Sales	\$714	-	\$733	-	(\$19)
Gross Profit	\$239	33%	\$274	37%	(\$35)
Operating Expenses	\$284	40%	\$305	42%	\$21
Operating Loss	(\$45)	(6%)	(\$31)	(4%)	(\$14)
Loss per share	(\$0.91)	-	(\$1.81)	-	\$0.90

#### NON-GAAP PRO FORMA FINANCIAL RESULTS.

In addition to the Company's results prepared in accordance with GAAP, the Company has also provided additional information concerning its results on a non-GAAP proforma basis. The manner is which the non-GAAP information is derived is discussed in more detail toward the end of this release and the Company has provided in the tables to this release a reconciliation of this non-GAAP information to the most directly comparable GAAP information.

For the third quarter of 2012, the Company reported the following pro forma results:

Dollars in millions except per share amounts	2012	% of Sales	2011	% of Sales	Improvement / (Decline)
Net Sales	\$148	,	\$173	-	(\$25)
Gross Profit	\$31	21%	\$54	31%	(\$23)
Operating Expenses	\$79	53%	\$85	49%	\$6
Operating Loss	(\$48)	(32%)	(\$32)	(18%)	(\$16)
Loss per share	(\$0.50)	-	(\$0.37)	-	(\$0.13)

Year to date, the Company reported the following pro forma results:

Dollars in millions except per share amounts	2012	% of Sales	2011	% of Sales	Improvement / (Decline)
Net Sales	\$714	-	\$733	-	(\$19)
Gross Profit	\$267	37%	\$292	40%	(\$25)
Operating Expenses	\$279	39%	\$294	40%	\$15
Operating Loss	(\$12)	(2%)	(\$2)	0%	(\$10)
Loss per share	(\$0.27)	-	(\$0.22)	-	(\$0.05)

The Company also announced today that it was making good progress on the cost reduction initiatives it announced in July 2012 and that the Company is taking additional actions that are expected to result in an incremental \$8 million in savings for a total of approximately \$60 million in gross annualized savings related to the cost-reduction initiatives, with approximately \$18 million being realized in 2012 and an additional \$42 million expected to be realized in 2013. Taking into account the charges related to these additional actions, the Company currently estimates that the pre-tax charges associated with these initiatives will be \$55 million (as compared to its prior estimate of \$40 million), approximately two-thirds of which will be non-cash charges. Approximately \$50 million of the charges will be incurred in 2012 with the balance being incurred in 2013.

"Our pro forma financial results for the third quarter, while mixed, were consistent with our expectations as we entered the quarter," commented Chip Brewer, President and Chief Executive Officer. "Our decline in sales and gross margins during the third quarter are the result of the sale of the Top-Flite and Ben Hogan brands earlier this year as well as the sales promotions and other actions we took to stimulate sell-through on our 2012 products and prepare our business for a successful 2013. On the other hand, our results also include a decrease in operating expenses as a result of our cost reduction initiatives. Overall, our results, while not acceptable on an absolute basis, reflect many actions that should be beneficial in the long-term."

"We are continuing to make solid progress on our turnaround plan," continued Mr. Brewer. "In addition to the actions taken earlier this year, including the sale of the Top-Flite and Ben Hogan brands, the licensing of the apparel and footwear businesses, the cost-reduction initiatives, changes in senior management, and changes in our approach to product design and the sales and marketing functions, during the third quarter we also replaced a majority of our outstanding preferred stock with much less expensive 3.75% convertible debt, reached an agreement in principle on a sale/leaseback of our Chicopee, Massachusetts ball factory for a much smaller footprint and lower costs, and began transitioning to a third party based model for our GPS business. These key initiatives are all consistent with our efforts to simplify our business, focus the team on our core business of golf clubs and golf balls, and reduce our cost structure."

"I am encouraged by the progress we have made in the eight months I have been at Callaway," commented Mr. Brewer. "We are beginning to see some of the benefits of the actions we have taken in the form of reduced operating expenses and an increase in market share for the last five consecutive months in the U.S., albeit at modest levels. I am also very pleased with the changes we have made in our 2013 product line and marketing strategy, both of which will be more consumer-oriented and relevant. Although we have revised downward our full year 2012 guidance in light of continued softness in the European market and actions we plan to take in the U.S. for the balance of the year to increase sell-through and prepare for 2013, I am confident in our turnaround plans and optimistic that our results will improve significantly in 2013."

## Business Outlook

The Company provided revised financial guidance, estimating that full year 2012 net sales will range from \$830 to \$845 million compared to \$887 million in 2011. The Company's estimated decline in net sales includes the impact of actions taken by the Company during the first half of the year to streamline its business, including the sale of the Top-Flite and Ben Hogan brands and the transition of its footwear and apparel businesses to a licensing model. The Company estimates that full year pro-forma loss per share will range from \$0.73 to \$0.83, compared to a pro forma loss per share of \$0.63 in 2011. These pro forma estimates exclude from 2012 gains and charges associated with the sale of the Top Flite/Ben Hogan brands, non-cash tax adjustments, and the charges related to the cost-reduction initiatives and exclude from 2011 charges relating to a non-cash impairment of assets, non-cash tax adjustments, global operations strategy, restructuring, and the gain on the sale of buildings in 2011.

## Conference Call and Webcast

The Company will be holding a conference call at 2:00 p.m. PDT today to discuss the Company's financial results and business. The call will be broadcast live over the Internet and can be accessed a www.callawaygolf.com. To listen to the call, please go to the website at least 15 minutes before the call to register and for instructions on how to access the broadcast. A replay of the conference call will be available approximately three hours after the call ends, and will remain available through 9:00 p.m. PDT on Thursday, November 1, 2012. The replay may be accessed through the Internet at www.callawaygolf.com or by telephone by calling 1-855-859-2056 toll free for calls originating within the United States or 404-537-3406 for International calls. The replay pass code is 34815171.

Non-GAAP Pro Forma Information: The GAAP results contained in this press release and the financial statement schedules attached to this press release have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). To supplement the GAAP results, the Company has provided certain non-GAAP pro forma financial information. The non-GAAP financial information included in the press release and attached schedules present certain of the Company's financial results excluding charges for (i) the Company's global operations strategy, (ii) non-cash impairment charges, (iii) non-cash tax adjustments relating to or as a result of the establishment of a deferred tax valuation allowance, (iv) restructuring charges, (v) the gain on the sale

of three buildings, (vi) the gain recognized in connection with the sale of the Top-Flite and Ben Hogan brands, and (vii) the cost-reduction initiatives. In addition, the Company also provided additional non–GAAP information about its results, excluding interest, taxes, depreciation and amortization expenses as well as impairment charges ("Adjusted EBITDA"). For comparative purposes the Company applied an annualized statutory tax rate of 38.5% to derive the non-GAAP earnings/loss per share and Adjusted EBITDA. The non-GAAP information should not be considered in isolation or as a substitute for any measure derived in accordance with GAAP. The non-GAAP information may also be inconsistent with the manner in which similar measures are derived or used by other companies. Management uses such non-GAAP information for financial and operational decision-making purposes and as a means to evaluate period over period comparisons and in forecasting the Company's business going forward. Management believes that the presentation of such non-GAAP information, when considered in conjunction with the most directly comparable GAAP information, provides additional useful comparative information for investors in their assessment of the underlying performance of the Company's business without regard to these items. The Company has provided reconciling information in the attached schedules.

Forward-Looking Statements: Statements used in this press release that relate to future plans, events, financial results, performance or prospects, including statements relating to the estimated sales and loss per share for 2012, the estimated savings or charges (or timing thereof) related to the cost-reduction initiatives, future cost structure, success of the 2013 product line, improved results in 2013 or beyond, and the Company's recovery/funaround, are forward-looking statements as defined under the Private Securities Litigation Reform Act of 1995. These statements are based upon current information and expectations. Accurately estimating the forward-looking statements is based upon various risks and unknowns including delays, difficulties, or increased costs in implementing the cost-reduction initiatives, consumer acceptance of and demand for the Company's products, the level of promotional activity in the marketplace, as well as future consumer discretionary purchasing activity, which can be significantly adversely affected by unfavorable economic or market conditions, as well as future changes in foreign currency exchange rates. Actual results may differ materially from those estimated or anticipated as a result of these unknowns or other risks and uncertainties, including continued compliance with the terms of the Company's credit facility; delays, difficulties or increased costs in the supply of components needed to manufacture the Company's products or in manufacturing the Company's products; adverse weather conditions and seasonality; any rule changes or other actions taken by the USGA or other golf association that could have an adverse impact upon demand or supply of the Company's products; a decrease in participation levels in golf; and the effect of terrorist activity, armed conflict, natural disasters or pandemic diseases on the economy generally, on the level of demand for the Company's products or on the Company's business, see the Company's Annual Report on Form 10-K for the year ended Decemb

#### **About Callaway Golf**

Through an unwavering commitment to innovation, Callaway Golf Company (NYSE:ELY) creates products designed to make every golfer a better golfer. Callaway Golf Company manufactures and sells golf clubs and golf balls, and sells golf accessories, under the Callaway Golf® and Odyssey® brands worldwide. For more information please visit www.callawaygolf.com or shop.callawaygolf.com.

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(Logo: http://photos.prnewswire.com/prnh/20091203/CGLOGO)

Callaway Golf Company Consolidated Condensed Balance Sheets (In thousands) (Unaudited)

	Sep	tember 30,	De	cember 31,
ASSETS				
Current assets:				
Cash and cash equivalents	\$	59,139	\$	43,023
Accounts receivable, net		143,697		115,673
Inventories		189,066		233,070
Deferred taxes, net		3,970		4,029
Income taxes receivable		3,609		3,654
Assets held for sale		2,396		-
Other current assets		20,895		19,880
Total current assets		422,772		419,329
Property, plant and equipment, net		94,919		117,147
Intangible assets, net		123,472		151,138
Other assets		40,775		39,498
Total assets	\$	681,938	\$	727,112
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Accounts payable and accrued expenses	\$	99,166	\$	129,193
Accrued employee compensation and benefits		21,343		23.785
Accrued warranty expense		8.133		8,140
Income tax liabilities		7,285		6,666
Total current liabilities		135,927		167,784
Long-term liabilities		150,142		46,514
Shareholders' equity		395,869		512,814
Total liabilities and shareholders' equity	\$	681,938	\$	727,112
Total national and official orders equity		111,000		,

Callaway Golf Company Statements of Operations (In thousands, except per share data (Unaudited)

	•	r Ended nber 30,
	2012	2011
Net sales	\$ 147,906	\$ 173,243
Cost of sales	144,106	125,857
Gross profit	3,800	47,386
Operating expenses:		
Selling	60,273	62,273
General and administrative	18,238	20,775
Research and development	7,978	8,501
Total operating expenses	86,489	91,549
Loss from operations	(82,689)	(44,163)
Other expense, net	(3,359)	(3,570)
Loss before income taxes	(86,048)	(47,733)
Income tax provision	750	14,854
Net loss	(86,798)	(62,587)
Dividends on convertible preferred stock	2,414	2,625
Net loss allocable to common shareholders	\$ (89,212)	\$ (65,212)
Earnings (loss) per common share:		
Basic	(\$1.33)	(\$1.01)
Diluted	(\$1.33)	(\$1.01)
Weighted-average common shares outstanding:		

	Nine Mon	ths Ended
	Septen	nber 30,
	2012	2011
Net sales	\$ 714,127	\$ 732,656
Cost of sales	475,303	458,927
Gross profit	238,824	273,729
Operating expenses:		
Selling	212,822	211,688
General and administrative	48,918	67,186
Research and development	22,381	26,196
Total operating expenses	284,121	305,070
Loss from operations	(45,297)	(31,341)
Other expense, net	(4,246)	(8,377)
Loss before income taxes	(49,543)	(39,718)
Income tax provision	2,654	69,117
Net loss	(52,197)	(108,835)
Dividends on convertible preferred stock	7,664	7,875
Net loss allocable to common shareholders	\$ (59,861)	\$ (116,710)
Earnings (loss) per common share:		
Basic	(\$0.91)	(\$1.81)
Diluted	(\$0.91)	(\$1.81)
Weighted-average common shares outstanding:		,
Basic	65,740	64,505
Diluted	65,740	64,505
		,

Basic

Diluted

67,162

67,162

64,781

64,781

Callaway Golf Company Consolidated Condensed Statements of Cash Flows (In thousands) (Unaudited)

	Nine Mon	ths Ended
	Septen	nber 30,
	2012	2011
Cash flows from operating activities:		
Net loss	\$ (52,197)	\$ (108,835)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	26,576	28,438
Impairment charges	17,056	5,413
Deferred taxes, net	(1,397)	51,660
Non-cash share-based compensation	2,482	8,879
Gain on disposal of long-lived assets	(1,521)	(7,196)
Gain on sale of intangible assets	(6,602)	-
Debt discount amortization	27	-
Changes in assets and liabilities	(13,675)	43,501
Net cash (used in) provided by operating activities	(29,251)	21,860
Cash flows from investing activities:		
Capital expenditures	(16,001)	(21,154)
Proceeds from sale of property, plant and equipment	324	18,287
Net proceeds from sale of intangible assets	26,861	=
Net cash provided by (used in) investing activities	11,184	(2,867)
Cash flows from financing activities:		
Proceeds from issuance of convertible notes	46,819	-
Debt issuance cost	(3,534)	-
Issuance of common stock	-	2,198
Dividends paid	(9,526)	(9,819)
Payment on credit facilities, net	-	(2,467)
Other financing activities	40	(84)
Net cash provided by (used in) financing activities	33,799	(10,172)
Effect of exchange rate changes on cash	384	431
Net increase in cash and cash equivalents	16,116	9,252
Cash and cash equivalents at beginning of period	43,023	55,043
Cash and cash equivalents at end of period	\$ 59,139	\$ 64,295

#### Callaway Golf Company Consolidated Net Sales and Operating Segment Information (In thousands) (Unaudited)

	Net Sales by Product Category				Net Sales by Product Category				
		Quarte	er Ended		Nine Months Ended				
	Septe	mber 30,	Growth/(E	Growth/(Decline)		nber 30,	Growth/(Decline)		
	2012	2011	Dollars	Percent	2012	2011(2)	Dollars	Percent	
Net sales:									
Woods	\$ 31,147	\$ 41,545	\$ (10,398)	-25%	\$ 180,425	\$ 186,117	\$ (5,692)	-3%	
Irons	31,029	38,223	(7,194)	-19%	147,170	168,384	(21,214)	-13%	
Putters	15,734	15,060	674	4%	78,699	67,030	11,669	17%	
Golf balls	26,620	32,740	(6,120)	-19%	119,004	132,085	(13,081)	-10%	
Accessories and other (1)	43,376	45,675	(2,299)	-5%	188,829	179,040	9,789	5%	
	\$ 147,906	\$ 173,243	\$ (25,337)	-15%	\$ 714,127	\$ 732,656	\$ (18,529)	-3%	
Woods Irons Putters Golf balls	\$ 31,147 31,029 15,734 26,620 43,376	2011 \$ 41,545 38,223 15,060 32,740 45,675	\$ (10,398) (7,194) 674 (6,120) (2,299)	-25% -19% -4% -19% -5%	2012 \$ 180,425 147,170 78,699 119,004 188,829	\$186,117 168,384 67,030 132,085 179,040	\$ (5,692) (21,214) 11,669 (13,081) 9,789	Pe	

		Net Sale	s by Region			Net Sales by Region Nine Months Ended			
		Quart	er Ended						
	Septe	mber 30,	Growth/(I	Growth/(Decline)		September 30,		Growth/(Decline)	
	2012	2011	Dollars	Percent	2012	2011	Dollars	Percent	
Net sales:									
United States	\$ 57,140	\$ 73,890	\$ (16,750)	-23%	\$ 349,183	\$ 357,767	\$ (8,584)	-2%	
Europe	19,189	25,365	(6,176)	-24%	105,332	114,443	(9,111)	-8%	
Japan	41,635	41,806	(171)	0%	120,868	108,124	12,744	12%	
Rest of Asia	16,149	17,505	(1,356)	-8%	60,758	68,593	(7,835)	-11%	
Other foreign countries	13,793	14,677	(884)	-6%	77,986	83,729	(5,743)	-7%	

		Operating Seg	gment Information			Operating Segment Information								
		Quart	er Ended		Nine Months Ended									
	Septer	mber 30,	Gro	wth/(Decline)_	Septem	nber 30,	Growth/(Decline)							
	2012	2011 <sup>(2)</sup>	Dollars	Percent	2012	2011 <sup>(2)</sup>	Dollars	Percent						
Net sales:														
Golf clubs	\$ 121,286	\$ 140,503	\$ (19,217)	-14%	\$ 595,123	\$ 600,570	\$ (5,447)	-1%						
Golf balls	26,620	32,740	(6,120)	-19%	119,004	132,086	(13,082)	-10%						
	\$ 147,906	\$ 173,243	\$ (25,337)	-15%	\$ 714,127	\$ 732,656	\$ (18,529)	-3%						
Income (loss) before income to	axes:													
Golf clubs	\$ (57,840)	\$ (23,846)	\$ (33,994)	-143%	\$ (7,247)	\$ 17,767	\$ (25,014)	-141%						
Golf balls	(13,789)	(6,715)	(7,074)	-105%	(8,047)	(3,330)	(4,717)	-142%						
Reconciling items (3)	(14,419)	(17,172)	2,753	16%	(34,249)	(54,155)	19,906	37%						
	\$ (86,048)	\$ (47,733)	\$ (38,315)	-80%	\$ (49,543)	\$ (39,718)	\$ (9,825)	25%						

-15%

\$ 714,127

\$ 732,656

\$ 147,906

\$ 173,243

\$ (25,337)

Callaway Golf Company Supplemental Financial Information (In thousands, except per share data) (Unaudited)

\$ (18,529)

			Quarter Ended Se	eptember 3	30,				Quarter Ended September 30,										
			2012											2011					
					Non-Cash Tax Adjustment <sup>(2)</sup>				Pro Forma Callaway Golf <sup>(1)</sup>		Gross Margin Initiatives <sup>(1)</sup>		Restructuring <sup>(1)</sup>			n-Cash Tax ljustment <sup>(2)</sup>			
\$	147,906	\$	=	\$	-	\$	147,906		\$	173,243	\$	-	\$	-	\$	-			
	31,102		(27,302)		-		3,800			53,626		(5,191)		(1,049)		=			
	21%		n/a		n/a		3%			31%		n/a		n/a		n/a			
	78,707		7,782				86,489			85,165		38		6,346		-			
	(47,605)		(35,084)		-		(82,689)			(31,539)		(5,229)		(7,395)		-			
	(3,359)		<u> </u>		-		(3,359)			(3,570)		-		-		-			
	(50,964)		(35,084)		=		(86,048)			(35,109)		(5,229)		(7,395)		=			
	(19,621)		(13,508)		33,879		750			(13,517)		(2,013)		(2,847)		33,231			
	(31,343)		(21,576)		(33,879)		(86,798)			(21,592)		(3,216)		(4,548)		(33,231)			
	2,414		<u> </u>		-		2,414			2,625		<u> </u>		<u> </u>		<u> </u>			
\$	(33,757)	\$	(21,576)	\$	(33,879)	\$	(89,212)		\$	(24,217)	\$	(3,216)	\$	(4,548)	\$	(33,231)			
¢	(0 E0)	•	(0.32)	¢	(0 E1)	¢	(1.22)		¢	(0.27)	¢	(0.0E)	¢	(0.07)	¢	(0.52)			
Ψ	` '	Ф	. ,	Þ		Ф			Φ	, ,	Ф	` ′	Φ	` '	Φ				
	67,162		67,162		67,162		67,162			64,781		64,781		64,781		64,781			
	\$	31,102 21% 78,707 (47,605) (3,359) (50,964) (19,621) (31,343) 2,414 \$ (33,757)	Pro Forma Callaway Golf (1)  \$ 147,906 \$ 31,102 21% 78,707  (47,605) (3,359) (50,964) (19,621) (31,343) 2,414 \$ (33,757) \$  \$ (0.50) \$	Pro Forma Callaway Golf (1)  \$ 147,906 \$ - 31,102 (27,302) 21% n/a 78,707 7,782  (47,605) (35,084) (33,359) - (50,964) (35,084) (19,621) (13,508) (31,343) (21,576) 2,414 - \$ (33,757) \$ (21,576)  \$ (0.50) \$ (0.32)	Pro Forma Callaway Golf (1)  \$ 147,906 \$ . \$  31,102 (27,302) 21% n/a  78,707 7,782  (47,605) (35,084) (33,359)  (50,964) (35,084) (19,621) (13,508) (31,343) (21,576) 2,414  \$ (33,757) \$ (21,576) \$  \$ (0.50) \$ (0.32)	Pro Forma Callaway Golf (1)         Cost Reduction Initiatives(1) (3)         Non-Cash Tax Adjustment(2)           \$ 147,906         \$ -         \$ -           31,102         (27,302)         -           21%         n/a         n/a           78,707         7,782         -           (47,605)         (35,084)         -           (3,359)         -         -           (50,964)         (35,084)         -           (19,621)         (13,508)         33,879           (31,343)         (21,576)         (33,879)           2,414         -         -           \$ (33,757)         \$ (21,576)         \$ (33,879)           \$ (0.50)         \$ (0.32)         \$ (0.51)	Cost Reduction   Non-Cash Tax   Adjustment(2)	Pro Forma   Cost Reduction   Initiatives(1)(3)   Adjustment(2)   Reported	2012           Pro Forma Callaway Golf (1) Initiatives(1) (3) Initiatives(1) (3) Adjustment(2) Reported Report	Pro Forma   Cost Reduction   Initiatives(1)(3)   Adjustment(2)   Reported   Reported	2012           Pro Forma Callaway Golf (1)         Cost Reduction Initiatives (1) (3)         Non-Cash Tax Reported         Pro Forma Callaway Golf (1)           \$ 147,906         \$ -         \$ -         \$ 147,906         \$ 173,243           31,102         (27,302)         -         3,800         53,626           21%         n/a         n/a         3%         31%           78,707         7,782         -         86,489         85,165           (47,605)         (35,084)         -         (82,689)         (31,539)           (3,359)         -         -         (33,359)         (35,109)           (50,964)         (35,084)         -         (86,048)         (35,109)           (19,621)         (13,508)         33,879         750         (13,517)           (31,343)         (21,576)         (33,879)         (86,798)         (21,592)           2,414         -         -         2,414         2,625           \$ (33,757)         \$ (21,576)         (33,879)         \$ (89,212)         \$ (24,217)           \$ (0.50)         \$ (0.50)         \$ (0.51)         \$ (1.33)         \$ (0.37)	Pro Forma   Cost Reduction   Non-Cash Tax   Adjustment(2)   Reported   Reported   Callaway Golf (1)   Initiatives (1) (3)   Adjustment(2)   Reported   Reported   Callaway Golf (1)   Initiatives (1) (3)   Adjustment(2)   Reported   Reported   Callaway Golf (1)   Initiatives (1) (3)   Adjustment(2)   Reported   Reported   Callaway Golf (1)   Initiatives (1) (3)   Saccess (2)   Saccess (2)	2012           Pro Forma Callaway Golf (1)         Cost Reduction Initiatives (1) (3)         Non-Cash Tax Adjustment(2)         Total as Reported         Pro Forma Callaway Golf (1)         Gross Margin Initiatives (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	Pro Forma   Cost Reduction   Initiatives (1) (3)   Adjustment (2)   Reported   Reported   Callaway Golf (1)   Initiatives (1)   Res	Pro Forma   Cost Reduction   Non-Cash Tax   Adjustment(2)   Reported   Reported   Callaway Golf (1)   Initiatives (1)   Restructuring (1)	Pro Forma   Cost Reduction   Non-Cash Tax   Adjustment(2)   Reported   Reported   Callaway Golf (1)   Initiatives (1)   Restructuring (1)   Adjustment (2)   Restructuring (1)   Adjustment (2)			

				Nine Mo	onths Ende	ed September 30	١,								Nine I	Months En	ded Septembe
					201	2	2011										
	Gain on Sale of Pro Forma Top-Flite & Ben Callaway Golf <sup>(1)</sup> Hogan <sup>(1)</sup>		Cost Reduction Initiatives <sup>(1)</sup> (3)			n-Cash Tax djustment	Total as teported		ro Forma way Golf <sup>(1)</sup>	Global Operations Strategy <sup>(1)</sup>		Non-Cash Impairment Charge		Res	structuring		
Net sales	\$	714,127	\$	-	\$	-	\$	-	\$ 714,127	\$	732,656	\$	-	\$	-	\$	-
Gross profit		267,087		=		(28,263)		-	238,824		292,118		(17,340)		=		(1,049)
% of sales		37%		n/a		n/a		n/a	33%		40%		n/a		n/a		n/a
Operating expenses		279,231		(6,602)		11,492			 284,121		294,088		231		5,413		11,508
Income (expense) from operations	(12,144) 6,602				(39,755)		-	(45,297)		(1,970)		(17,571)		(5,413)		(12,557)	
Other expense, net		(4,246)							 (4,246)		(8,377)		<u> </u>				
Income (loss) before income taxes Income tax provision		(16,390)		6,602		(39,755)		-	(49,543)		(10,347)		(17,571)		(5,413)		(12,557)
(benefit)		(6,310)		2,542		(15,306)		21,728	 2,654		(3,984)		(6,765)		(2,084)		(4,834)
Net income (loss) Dividends on convertible		(10,080)		4,060		(24,449)		(21,728)	(52,197)		(6,363)		(10,806)		(3,329)		(7,723)
preferred stock		7,664				-			7,664		7,875						
Net income (loss) allocable to common shareholders	\$	(17,744)	\$	4,060	\$	(24,449)	\$	(21,728)	\$ (59,861)	\$	(14,238)	\$	(10,806)	\$	(3,329)	\$	(7,723)
Diluted earnings (loss) per share: Weighted-average shares	\$	(0.27)	\$	0.06	\$	(0.37)	\$	(0.33)	\$ (0.91)	\$	(0.22)	\$	(0.17)	\$	(0.05)	\$	(0.12)
outstanding:		65,740		65,740		65,740		65,740	65,740		64,505		64,505		64,505		64,505

For comparative purposes, the Company applied an annualized statutory tax rate of 38.5% to derive pro forma results.

Current period impact of valuation allowance established against the Company's U.S. deferred tax assets and impact of applying statutory tax rate of 38.5% to pro forma results.

Includes costs associated with workforce reductions, transition costs associated with clicensing the Company's North American apparel business and footwear business, transition costs associated with outsourcing the development of any new technology in the Company's uPro GPS business, and cost associated with the reorganization of the Company's golf ball manufacturing supply chain.

				2012 Trailing T	welve Mo	nth Adjusted El	BITDA			2011 Trailing Twelve Month Adjusted EBITDA  Quarter Ended										
Adjusted EBITDA:					Quarter E	Ended														
	De	cember 31,	1	March 31,	J	une 30,	September 30,			De	December 31,		March 31,		June 30,		September 30,			
	2011		2012		2012		2012		Total		2010		2011		2011		2011		Total	
Net income (loss) Interest expense	\$	(62,985)	\$	31,802	\$	2,799	\$	(86,798)	\$ (115,182)	\$	(32,255)	\$	12,818	\$	(59,066)	\$	(62,587)	\$	(141,090)	
(income), net Income tax provision		324		817		884		1,343	3,368		(444)		142		207		399		304	
(benefit) Depreciation and		12,442		(292)		2,196		750	15,096		(13,231)		8,780		45,483		14,854		55,886	
amortization expense		10,198		8,745		9,489		8,342	36,774		10,707		9,880		9,311		9,247		39,145	
Impairment charge		1,120		-		=		17,056	18,176		7,547		-		5,413		=		12,960	
Adjusted FBITDA	\$	(38,901)	- \$	41,072	\$	15,368	\$	(59,307)	\$ (41,768)	\$	(27,676)	\$	31,620	\$	1,348	\$	(38,087)	\$	(32,795)	

Callaway Golf Company Summary of Core and Non-core Net Sales and Gross Profit (In thousands) (Unaudited)

_	Quarte	er Ended March, 31,	2012		Qu	arter Ended June 30	0, 2012		Quart	ter Ended Septembe	r 30, 201	Nine Months Ended September 30, 2012					
_	Pro Forma Results	Core Business			Pro Forma Results			lon-core usiness <sup>(1)</sup>	Pro Forma Results	Core Business	Non-core Business <sup>(1)</sup>		Pro Forma Results	Core Business		Noi Busi	
Net sales	\$ 285,098	\$ 263,792	\$	21,306	\$ 281,123	\$ 255,137	\$	25,986	\$ 147,906	\$ 138,902	\$	9,004	\$ 714,127	\$	657,831	\$	
Gross profit	\$ 124,395	\$ 121,907	\$	2,488	\$ 111,590	\$ 106,485	\$	5,105	\$ 31,102	\$ 32,731	\$	(1,629)	\$ 267,087	\$	261,123	\$	
% of Sales	44%	46%		12%	40%	42%		20%	21%	24%		-18%	37%		40%		

Accessories & other include packaged sets as well as pre-owned product sales.

Certain prior period amounts have been reclassified between product categories to conform with the current period presentation.

Represents corporate general and administrative expenses and other income (expense) not utilized by management in determining segment profitability.

_	Quarte	er Ended March, 31,	2011		Qu	arter Ended June 30	2011		Quan	ter Ended Septembe	r 30, 201	Nine Months Ended September 30, 2011				
<u>-</u>	Pro Forma Results	Core Business		Non-core usiness <sup>(1)</sup>	Pro Forma Results	Core Business		Non-core usiness <sup>(1)</sup>	Pro Forma Results	Core Business	Non-core Business <sup>(1)</sup>		Pro Forma Results Core Busin		re Business	Noi Busi
Net sales	\$ 285,599	\$ 260,203	\$	25,396	\$ 273,814	\$ 247,886	\$	25,928	\$ 173,243	\$ 158,011	\$	15,232	\$ 732,656	\$	666,100	\$
Gross profit	\$ 129,983	\$ 126,345	\$	3,638	\$ 108,509	\$ 104,667	\$	3,842	\$ 53,626	\$ 55,160	\$	(1,534)	\$ 292,118	\$	286,172	\$
% of Sales (1) Includes	46% Top-Flite and Ben Ho	49% gan branded produc	ts, appa	14% rel and footwea	40% r in North America an	42% d uPro GPS devices.		15%	31%	35%		-10%	40%		43%	