## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

## FORM 8-K

$\left.\begin{array}{cc}\begin{array}{c}\text { CURRENT REPORT } \\ \text { Pursuant to Section 13 or 15(d) of } \\ \text { the Securities Exchange Act of 1934 }\end{array} \\ \begin{array}{c}\text { August 8, 2019 }\end{array} \\ \text { Date of Report (Date of earliest event reported) }\end{array}\right]$

## NOT APPLICABLE

(Former name or former address, if changed since last report.)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock, \$0.01 par value per share | ELY | The New York Stock Exchange |

 chapter).

Emerging growth company $\square$
 of the Exchange Act. $\square$

## Item 2.02 Results of Operations and Financial Condition.

 Current Report on Form 8-K.

 reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibit is being furnished herewith:
Exhibit 99.1 Press Release dated August 8, 2019, captioned, "Callaway Golf Company Announces Record Second Quarter Net Sales; Raises Earnings Guidance; and Announces New $\$ 100$ Million Stock Repurchase Program"

## CALLAWAY GOLF COMPANY

By:
Name: Title.
/s/ Sarah Kim
Sarah Kim
Vice President, General Counsel and
Corporate Secretary

## Callaway Golf Company Announces Record Second Quarter Net Sales; Raises Earnings Guidance; And Announces New \$100 Million Stock Repurchase Program

- Second quarter 2019 net sales of $\$ 447$ million, a $13 \%$ increase compared to the second quarter of 2018.
- Second quarter 2019 non-GAAP fully diluted earnings per share of $\$ 0.37$, a $41 \%$ decrease compared to $\$ 0.63$ in the second quarter of 2018. On a GAAP basis, second quarter 2019 earnings per share decreased to $\$ 0.30$ compared to $\$ 0.63$ in the second quarter of 2018.
- Second quarter 2019 Adjusted EBITDA of $\$ 66$ million, a $25 \%$ decrease compared to $\$ 88$ million in the second quarter of 2018. On a GAAP basis, net income for the second quarter of 2019 was $\$ 28.9$ million compared to $\$ 60.9$ million for the second quarter of 2018.
- Full year 2019 net sales guidance increased to $\$ 1,685$ million - $\$ 1,700$ million compared to prior guidance of $\$ 1,670$ million - $\$ 1,700$ million.
- Full year 2019 non-GAAP earnings per share guidance increased to $\$ 1.03$ - $\$ 1.09$ compared to prior guidance of $\$ 0.96$ - $\$ 1.06$.
- Full year 2019 Adjusted EBITDA guidance increased to $\$ 208$ million - $\$ 215$ million compared to prior guidance of $\$ 200$ million - $\$ 215$ million.

CARLSBAD, Calif., Aug. 8, 2019 /PRNewswire/ -- Callaway Golf Company (NYSE:ELY) today announced net sales growth of $13 \%$ in the second quarter of 2019 with record second quarter net sales of $\$ 447$ million, and the Company raised full year earnings guidance and announced a new stock repurchase program.
"We are very pleased with our results for the second quarter and first half of 2019," commented Chip Brewer, President and Chief Executive Officer of Callaway Golf Company. "Given the success of our 2019 product line and our TravisMathew business to date, and with the Jack Wolfskin business delivering $14 \%$ growth in local currency in the second quarter, we were able to overcome significant foreign currency headwinds and increase our guidance for the full year."
"We expect strong year-over-year earnings comparisons in the second half, with significant increases anticipated in Adjusted EBITDA for the full year 2019 compared to 2018, despite considerable foreign currency headwinds this year," added Mr. Brewer. "This reflects the strength of our 2019 golf product line, a more favorable second half golf product launch cadence, the continuing momentum of our TravisMathew business, and our outlook for the seasonal Jack Wolfskin business, which is expected to earn all of its 2019 profit in the second half."

Commenting further on the Jack Wolfskin business, Mr. Brewer added, "The Jack Wolfskin business showed nice growth in the second quarter of 2019 compared to 2018 as a result of excellent performance in its direct-to-consumer business. Our investments in this important channel, which is a combination of owned and operated retail stores and ecommerce platforms, are beginning to pay off nicely with double digit growth in e-commerce and high single digit growth in owned retail during the quarter. We are pleased to see this clear sign of progress and we remain excited about the long-term prospects for the Jack Wolfskin brand and the growth and scale opportunities it presents for our overall global apparel portfolio."

The Company also announced today that the Board of Directors has authorized the Company to repurchase up to $\$ 100$ million of the Company's common stock in open market or in private transactions. This new repurchase authorization replaces the prior $\$ 50$ million repurchase program, which has been terminated by the Board of Directors, cancelling the remaining $\$ 22$ million of authorization under that program. The Company will assess market conditions, buying opportunities and other factors from time to time and will make strategic repurchases as appropriate. The repurchases will be made in compliance with Rule 10b-18 under the Securities Exchange Act of 1934, subject to market conditions, applicable legal requirements and other factors, and the repurchases will be made consistent with the terms of the Company's credit facility, which defines the amount of stock that can be repurchased. The repurchase program does not require the Company to acquire a specific number of shares and it will remain in effect until completed or until terminated by the Board of Directors.

## GAAP and Non-GAAP Results

In addition to the Company's results prepared in accordance with GAAP, the Company provided information on a non-GAAP basis. The purpose of this non-GAAP presentation is to provide additional information to investors regarding the underlying performance of the Company's business without certain non-recurring items and non-cash purchase accounting adjustments related to our acquisitions.

The Company also provided sales information on a constant currency basis and information regarding its earnings before interest, taxes, depreciation and amortization expense, non-cash stock compensation expenses, and the non-recurring OGIO, TravisMathew and Jack Wolfskin transaction and transition-related expenses ("Adjusted EBITDA").

The manner in which this non-GAAP information is derived is discussed further toward the end of this release, and the Company has provided in the tables to this release a reconciliation of the non-GAAP information to the most directly comparable GAAP information.

## Summary of Second Quarter 2019 Financial Results

The Company announced the following GAAP and non-GAAP financial results for the second quarter of 2019 (in millions, except EPS):
2019 RESULTS (GAAP)

|  | Q2 2019 | Q2 2018 | Change |
| :--- | :---: | :---: | :---: |
| Net Sales | $\$ 447$ | $\$ 396$ | $\$ 51$ |
| Gross Profit/ | $\$ 207$ | $\$ 193$ | $\$ 14$ |
| $\%$ of Sales | $46.3 \%$ | $48.6 \%$ | $(230)$ b.p. |
| Operating Expenses | $\$ 162$ | $\$ 118$ | $\$ 44$ |
| Pre-Tax Income | $\$ 36$ | $\$ 78$ | $(\$ 42)$ |
| Income Tax Provision | $\$ 7$ | $\$ 17$ | $(\$ 10)$ |
| Net Income | $\$ 29$ | $\$ 61$ | $(\$ 32)$ |
| EPS | $\$ 0.30$ | $\$ 0.63$ | $(\$ 0.33)$ |

NON-GAAP PRESENTATION

| Q2 2019 | Q2 2018 | Change |
| :---: | :---: | :---: |
| Non-GAAP | Non-GAAP |  |
| $\$ 447$ | $\$ 396$ | $\$ 51$ |
| $\$ 212$ | $\$ 193$ | $\$ 19$ |
| $47.5 \%$ | $48.6 \%$ | $(110)$ b.p. |
| $\$ 159$ | $\$ 118$ | $\$ 41$ |
| $\$ 44$ | $\$ 78$ | $(\$ 34)$ |
| $\$ 9$ | $\$ 17$ | $(\$ 8)$ |
| $\$ 35$ | $\$ 61$ | $(\$ 26)$ |
| $\$ 0.37$ | $\$ 0.63$ | $(\$ 0.26)$ |


|  | Q2 2019 | Q2 2018 | Change |
| :--- | :---: | :---: | :---: |
| Adjusted EBITDA | $\$ 66$ | $\$ 88$ | $(\$ 22)$ |






 all of which was partially offset by the TravisMathew and Jack Wolfskin businesses, which were accretive on a gross margin basis.

 Jack Wolfskin business, which added an incremental $\$ 38$ million of operating expense excluding the non-recurring acquisition costs.



 offset by a lower tax rate. The decrease in earnings also reflects the seasonality of the Jack Wolfskin business which generally reports an operating loss in the second quarter.

## Summary of First Half 2019 Financial Results

The Company announced the following GAAP and non-GAAP financial results for the first half of 2019 (in millions, except EPS):

| 2019 RESULTS (GAAP) |  |  |  | NON-GAAP PRESENTATION |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \mathrm{H} 1 \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \mathrm{H} 1 \\ 2018 \\ \hline \end{gathered}$ | Change | $\begin{gathered} \text { H1 } 2019 \\ \text { Non-GAAP } \\ \hline \end{gathered}$ | $\begin{gathered} \text { H1 } 2018 \\ \text { Non-GAAP } \\ \hline \end{gathered}$ | Change |
| Net Sales | \$963 | \$800 | \$163 | \$963 | \$800 | \$163 |
| Gross Profit/ | \$445 | \$393 | \$52 | \$456 | \$393 | \$63 |


| $\%$ | $46.2 \%$ | $49.2 \%$ | $(300)$ b.p. Sales | $47.4 \%$ | $49.2 \%$ | $(180)$ b.p. |
| :--- | :---: | :--- | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | $\$ 330$ | $\$ 233$ | $\$ 97$ |  |  |  |
| Pre-Tax Income | $\$ 94$ | $\$ 158$ | $(\$ 64)$ |  |  |  |
|  | $\$ 322$ | $\$ 232$ | $\$ 90$ |  |  |  |
| Income Tax Provision | $\$ 17$ | $\$ 34$ | $(\$ 17)$ |  |  |  |
| Net Income | $\$ 78$ | $\$ 124$ | $(\$ 46)$ |  |  |  |
|  | $\$ 22$ | $\$ 159$ | $(\$ 41)$ |  |  |  |
| EPS | $\$ 0.81$ | $\$ 1.28$ | $(\$ 0.47)$ |  |  |  |


|  | H1 2019 | H1 2018 | Change |
| :---: | :---: | :---: | :---: |
| Adjusted EBITDA | $\$ 159$ | $\$ 178$ | $(\$ 19)$ |







 was partially offset by the TravisMathew business, which was accretive on a gross margin basis.

 Jack Wolfskin business, as well as investments in the TravisMathew and golf equipment businesses and normal inflationary pressures.
 $\$ 0.18$ per share related to the non-cash purchase accounting adjustments and the non-recurring transaction and transition expenses related to the Jack Wolfskin, TravisMathew and OGIO

 generally reports an operating loss in the first half of the year.

## Business Outlook for 2019


 earnings per share in 2019, consistent with 2018. Both of these estimates are unchanged from the Company's prior estimates.

 Wolfskin acquisition.

## Full Year 2019 Guidance

(\$ in millions, except EPS):

|  | Revised <br> 2019 Non-GAAP <br> Guidance | Previous <br> 2019 Non-GAAP <br> Guidance | 2018 <br> Non-GAAP <br> Adjusted Results |
| :--- | :---: | :---: | :---: |
| Net Sales | $\$ 1,685-\$ 1,700$ | $\$ 1,670-\$ 1,700$ | $\$ 1,243$ |
| Gross Margin | $46.7 \%$ | $47.0 \%$ | $46.5 \%$ |
| Operating Expenses | $\$ 628$ | $\$ 630$ | $\$ 445$ |
| Earnings Per Share | $\$ 1.03-\$ 1.09$ | $\$ 0.96-\$ 1.06$ | $\$ 1.08$ |



|  | Revised 2019 | Previous 2019 | $2018^{\star}$ |
| :--- | :--- | :--- | :--- |
| Adjusted EBITDA | $\$ 208-\$ 215$ | $\$ 200-\$ 215$ | $\$ 168$ |





 2018, a $\$ 3$ million decrease from when the Company last gave guidance as the U.S. dollar weakened slightly during the second quarter of 2019.

The Company refined its 2019 gross margin estimate and currently estimates that its 2019 gross margin will be $46.7 \%$ compared to previous guidance of $47.0 \%$.
The Company lowered its previous 2019 operating expense guidance by $\$ 2$ million to $\$ 628$ million.
The Company increased its non-GAAP earnings per share guidance to \$1.03-\$1.09 driven by projected increases in net sales, operating expense leverage and less interest expense. The estimated tax rate remains at $20.5 \%$ for full year 2019. These estimates assume a base of 97 million fully diluted shares consistent with the Company's previous estimate of 97 million.
 Adjusted EBITDA increase is driven by anticipated increases in net sales and operating expense leverage.

## Third Quarter 2019


 related to the Jack Wolfskin transaction and non-recurring advisory fees. The effect of these items on the third quarter of 2018 was approximately $\$ 0.01$ of expense.
(\$ in millions, except EPS):

|  | Q3 2019 <br> Non-GAAP <br> Guidance | Q3 2018 <br> Non-GAAP <br> Adjusted Results |
| :--- | :---: | :---: |
| Net Sales | $\$ 412-\$ 422$ | $\$ 263$ |
| Earnings Per Share | $\$ 0.20-\$ 0.24$ | $\$ 0.11$ |
| Adjusted EBITDA | $\$ 48-\$ 52$ | $\$ 22$ |


 of negative impact from changes in foreign currency exchange rates compared to 2018.


 rate in the third quarter of 2019 compared to the third quarter of 2018 . These estimates assume a base of 97 million shares.

## Conference Call and Webcast

The Company will be holding a conference call at 2:00 p.m. Pacific time today to discuss the Company's financial results, outlook and business. The call will be broadcast live over the Internet and can be accessed at http://ir.callawaygolf.com/. To listen to the call, and to access the Company's presentation materials, please go to the website at least 15 minutes before the call to register and for instructions on how to access the broadcast. A replay of the conference call will be available approximately three hours after the call ends, and will remain available through 9:00 p.m. Pacific time on August 15, 2019. The replay may be accessed through the Internet at http://ir.callawaygolf.com/.

## Non-GAAP Information

The GAAP results contained in this press release and the financial statement schedules attached to this press release have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). To supplement the GAAP results, the Company has provided certain non-GAAP financial information as follows:

Constant Currency Basis. The Company provided certain information regarding the Company's financial results or projected financial results on a "constant currency basis." This information estimates the impact of changes in foreign currency rates on the translation of the Company's current or projected future period financial results as compared to the applicable comparable period. This impact is derived by taking the current or projected local currency results and translating them into U.S. Dollars based upon the foreign currency exchange rates for the applicable comparable period. It does not include any other effect of changes in foreign currency rates on the Company's results or business.

Adjusted EBITDA. The Company provides information about its results excluding interest, taxes, depreciation and amortization expenses, non-cash stock compensation expenses, as well as nonrecurring OGIO, TravisMathew and Jack Wolfskin transaction and transition expenses.

Other Adjustments. The Company presents certain of its financial results excluding the non-recurring OGIO, TravisMathew and Jack Wolfskin transaction and transition expenses.
In addition, the Company has included in the schedules to this release a reconciliation of certain non-GAAP information to the most directly comparable GAAP information. The non-GAAP information presented in this release and related schedules should not be considered in isolation or as a substitute for any measure derived in accordance with GAAP. The non-GAAP information may also be inconsistent with the manner in which similar measures are derived or used by other companies. Management uses such non-GAAP information for financial and operational decision-making purposes and as a means to evaluate period-over-period comparisons and in forecasting the Company's business going forward. Management believes that the presentation of such non-GAAP information, when considered in conjunction with the most directly comparable GAAP information, provides additional useful comparative information for investors in their assessment of the underlying performance of the Company's business without regard to these items. The Company has provided reconciling information in the attached schedules.

## Forward-Looking Statements

Statements used in this press release that relate to future plans, events, financial results, performance, prospects or growth and scale opportunities, including statements relating to the Company's estimated 2019 sales, gross margins, operating expenses, and earnings per share (or related tax rate and share count), future industry, market conditions, brand momentum, strength in core business and the assumed benefits to be derived from investments in the Company's core business or the OGIO, TravisMathew and Jack Wolfskin acquisitions, are forward-looking statements as defined under the Private Securities Litigation Reform Act of 1995. The words "believe," "expect," "estimate," "could," "should," "intend," "may," "plan," "seek," "anticipate," "project" and similar expressions, among others, generally identify forward-looking statements, which speak only as of the date the statements were made and are not guarantees of future performance. These statements are based upon current information and expectations. Accurately estimating the forward-looking statements is based upon various risks and unknowns, including unanticipated delays, difficulties or increased costs in integrating the acquired OGIO, TravisMathew and Jack Wolfskin businesses or implementing the Company's growth strategy generally; the Company's ability to successfully integrate, operate and expand the retail stores of the acquired TravisMathew and Jack Wolfskin businesses; softening market conditions in various parts of the world; any changes in U.S. trade, tax or other policies, including restrictions on imports or an increase in import tariffs; costs and disruption associated with activist investors; consumer acceptance of and demand for the Company's and its subsidiaries' products; competitive pressures; the level of promotional activity in the marketplace; unfavorable weather conditions; future consumer discretionary purchasing activity, which can be significantly adversely affected by unfavorable economic or market conditions; future retailer purchasing activity, which can be significantly negatively affected by adverse industry conditions and overall retail inventory levels; and future changes in foreign currency exchange rates and the degree of effectiveness of the Company's hedging programs. Actual results may differ materially from those estimated or anticipated as a result of these risks and unknowns or other risks and uncertainties, including continued compliance with the terms of the Company's credit facilities; delays, difficulties or increased costs in the supply of components or commodities needed to manufacture the Company's products or in manufacturing the Company's products; the ability to secure professional tour player endorsements at reasonable costs; any rule changes or other actions taken by the USGA or other golf association that could have an adverse impact upon demand or supply of the Company's products; a decrease in participation levels in golf; and the effect of terrorist activity, armed conflict, natural disasters or pandemic diseases on the economy generally, on the level of demand for the Company's and its subsidiaries' products or on the Company's ability to manage its supply and delivery logistics in such an environment. For additional information concerning these and other risks and uncertainties that could affect these statements, the golf industry, and the Company's business, see the Company's Annual Report on Form 10-K for the year ended December 31, 2018 as well as other risks and uncertainties detailed from time to time in the Company's reports on Forms 10-Q and 8-K subsequently filed with the Securities and Exchange Commission. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to republish revised forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

## About Callaway Golf Company

Callaway Golf Company (NYSE: ELY) is a premium golf equipment and active lifestyle company with a portfolio of global brands, including Callaway Golf, Odyssey, OGIO, TravisMathew and Jack Wolfskin. Through an unwavering commitment to innovation, Callaway manufactures and sells premium golf clubs, golf balls, golf and lifestyle bags, golf and lifestyle apparel and other accessories. For more information please visit www.callawaygolf.com, www.odysseygolf.com, www.OGIO.com, www.travismathew.com, and www.jack-wolfskin.com.

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| CALLAWAY GOLF COMPANY CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited) (In thousands) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2019 |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 81,490 | \$ | 63,981 |
| Accounts receivable, net |  | 263,652 |  | 71,374 |
| Inventories |  | 360,467 |  | 338,057 |
| Other current assets |  | 80,371 |  | 51,494 |
| Total current assets |  | 785,980 |  | 524,906 |
| Property, plant and equipment, net |  | 121,511 |  | 88,472 |
| Operating lease right-of-use assets, net |  | 167,585 |  | - |
| Intangible assets, net |  | 709,500 |  | 280,508 |
| Deferred taxes, net |  | 68,752 |  | 75,079 |
| Investment in golf-related ventures |  | 72,238 |  | 72,238 |
| Other assets |  | 11,655 |  | 11,741 |
| Total assets |  | 1,937,221 | \$ | 1,052,944 |

LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable and accrued expenses | \$ | 208,287 | \$ | 208,653 |
| Accrued employee compensation and benefits |  | 39,074 |  | 43,172 |
| Asset-based credit facilities |  | 165,467 |  | 40,300 |
| Accrued warranty expense |  | 10,976 |  | 7,610 |
| Current operating lease liabilities |  | 27,253 |  | - |
| Long-term debt, current portion |  | 4,643 |  | 2,411 |
| Other current liabilities |  | 6,091 |  | 1,091 |
| Total current liabilities |  | 461,791 |  | 303,237 |
| Long-term debt |  | 465,826 |  | 7,218 |
| Long-term operating lease liabilities |  | 143,717 |  | - |
| Long-term liabilities |  | 103,951 |  | 8,181 |
| Total Callaway Golf Company shareholders' equity |  | 761,936 |  | 724,574 |
| Non-controlling interest in consolidated entity |  | - |  | 9,734 |
| Total liabilities and shareholders' equity | \$ | 1,937,221 | \$ | 1,052,944 |


|  | Three Months Ended $\qquad$ <br> June 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2019 | 2018 |  |
| Net sales | \$ 446,708 | \$ | 396,311 |
| Cost of sales | 239,891 |  | 203,614 |
| Gross profit | 206,817 |  | 192,697 |
| Operating expenses: |  |  |  |
| Selling | 113,113 |  | 83,261 |
| General and administrative | 35,423 |  | 24,408 |
| Research and development | 13,082 |  | 10,708 |
| Total operating expenses | 161,618 |  | 118,377 |
| Income from operations | 45,199 |  | 74,320 |
| Other (expense) income, net | $(9,093)$ |  | 3,861 |
| Income before income taxes | 36,106 |  | 78,181 |
| Income tax provision | 7,208 |  | 17,247 |
| Net income | 28,898 |  | 60,934 |
| Less: Net (loss) income attributable to non-controlling interest | (33) |  | 67 |
| Net income attributable to Callaway Golf Company | \$ 28,931 | \$ | 60,867 |
| Earnings per common share: |  |  |  |
| Basic | \$ 0.31 | \$ | 0.65 |
| Diluted | \$ 0.30 | \$ | 0.63 |
| Weighted-average common shares outstanding: |  |  |  |
| Basic | 94,074 |  | 94,367 |
| Diluted | 95,891 |  | 96,928 |
|  | Six Months Ended June 30, |  |  |
|  | 2019 |  | 2018 |
| Net sales | \$ 962,905 | \$ | 799,502 |
| Cost of sales | 517,655 |  | 406,343 |
| Gross profit | 445,250 |  | 393,159 |
| Operating expenses: |  |  |  |
| Selling | 232,434 |  | 166,221 |
| General and administrative | 72,361 |  | 46,302 |
| Research and development | 25,620 |  | 20,332 |
| Total operating expenses | 330,415 |  | 232,855 |
| Income from operations | 114,835 |  | 160,304 |
| Other expense, net | $(20,672)$ |  | $(2,173)$ |
| Income before income taxes | 94,163 |  | 158,131 |
| Income tax provision | 16,764 |  | 34,466 |
| Net income | 77,399 |  | 123,665 |
| Less: Net loss attributable to non-controlling interest | (179) |  | (57) |
| Net income attributable to Callaway Golf Company | \$ 77,578 | \$ | 123,722 |
| Earnings per common share: |  |  |  |
| Basic | \$0.82 |  | \$1.31 |
| Diluted | \$0.81 |  | \$1.28 |
| Weighted-average common shares outstanding: |  |  |  |
| Basic | 94,377 |  | 94,670 |
| Diluted | 96,153 |  | 96,981 |
| CALLAWAY GOLF COMPANY CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW (Unaudited) (In thousands) |  |  |  |


|  | Six Months EndedJune 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |
| Cash flows from operating activities: |  |  |  |
| Net income | \$ 77,399 | \$ | 123,665 |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: |  |  |  |
| Depreciation and amortization | 16,999 |  | 9,766 |
| Lease amortization expense | 15,279 |  | - |
| Amortization of debt issuance costs | 1,295 |  | - |
| Inventory step-up on acquisition | 10,703 |  | - |
| Deferred taxes, net | 10,514 |  | 30,273 |
| Non-cash share-based compensation | 6,964 |  | 6,464 |
| (Gain)/loss on disposal of long-lived assets | 657 |  | (3) |
| Unrealized (gains) losses on designated hedging instruments | 2,677 |  | $(1,021)$ |
| Changes in assets and liabilities | $(193,246)$ |  | $(164,057)$ |
| Net cash (used in) provided by operating activities | $(50,759)$ |  | 5,087 |

Cash flows from investing activities:
Capital expenditures
investments in golf related ventures
Acquisitions, net of cash acquired
Proceeds from sales of property and equipment
Net cash used in investing activities

| $(23,403)$ | $(17,107)$ |
| :---: | :---: |
| - | $(282)$ |
| $(463,105)$ | - |
| 15 | - |
| $(486,493)$ | $(17,389)$ |


| Cash flows from financing activities: |  |  |
| :---: | :---: | :---: |
| Proceeds from credit facilities, net | 125,167 | 8,385 |
| Borrowings under term loan facility | 480,000 | - |
| Repayments of long-term debt | $(2,325)$ | $(1,083)$ |
| Repayments of financing leases | (232) | - |
| Debt issuance and credit facility amendment costs | $(18,971)$ | - |
| Exercise of stock options | - | 1,258 |
| Dividends paid, net | $(1,893)$ | $(1,897)$ |
| Acquisition of treasury stock | $(27,394)$ | $(22,301)$ |
| Distributions to non-controlling interests | - | (821) |
| Net cash provided by (used in) financing activities | 554,352 | $(16,459)$ |
| Effect of exchange rate changes on cash and cash equivalents | 409 | 835 |
| Net increase (decrease) in cash and cash equivalents | 17,509 | $(27,926)$ |
| Cash and cash equivalents at beginning of period | 63,981 | 85,674 |
| Cash and cash equivalents at end of period | \$ 81,490 | \$ 57,748 |

Cash and cash equivalents at end of period

Net Sales by Product Category
Net Sales by Product Category

|  | Net Sales by Product Category |  |  |  |  |  |  |  | Catego |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended June 30, |  |  |  | Growth/(Decline) |  |  | Non-GAAP <br> Constant <br> Currency <br> vs. 2018 ${ }^{(1)}$ <br> Percent | Six Months Ended June 30, |  |  |  | Growth/(Decline) |  |  | Non-GAAP <br> Constant <br> Currency <br> vs. 2018 <br> ( ${ }^{1}$ ) <br> Percent |
|  |  | 2019 |  | 2018 |  | Dollars | Percent |  |  | 2019 |  | 2018 |  | Dollars | Percent |  |
| Net sales: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Golf Clubs | \$ | 223,741 | \$ | 232,802 | \$ | $(9,061)$ | -3.9\% | -2.2\% | \$ | 485,526 | \$ | 490,243 | \$ | $(4,717)$ | -1.0\% | 0.8\% |
| Golf Balls |  | 68,612 |  | 65,882 |  | 2,730 | 4.1\% | 5.7\% |  | 130,446 |  | 120,804 |  | 9,642 | 8.0\% | 9.7\% |
| Apparel Gear and Other |  | 73,195 |  | 30,779 |  | 42,416 | 137.8\% | 145.0\% |  | 169,441 |  | 57,120 |  | 112,321 | 196.6\% | 209.9\% |
|  |  | 81,160 |  | 66,848 |  | 14,312 | 21.4\% | 21.9\% |  | 177,492 |  | 131,335 |  | 46,157 | 35.1\% | 38.2\% |
|  | \$ | 446,708 | \$ | 396,311 | \$ | 50,397 | 12.7\% | 14.6\% | \$ | 962,905 | \$ | 799,502 | \$ | 163,403 | 20.4\% | 23.3\% |

${ }^{(1)}$ Calculated by applying 2018 exchange rates to 2019 reported sales in regions outside the U.S.

|  | Net Sales by Region |  |  |  |  |  |  |  | Net Sales by Region |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended June 30, |  |  |  | Growth/(Decline) |  |  | Non-GAAP Constant Currency vs. 2018 ${ }^{(1)}$ | Six Months EndedJune 30 , |  |  |  | Growth/(Decline) |  |  | Non-GAAP <br> Constant <br> Currency <br> vs. 2018 <br> (1) <br> Percent |
|  |  | 2019 |  | 2018 ${ }^{(2)}$ |  | Dollars | Percent | Percent | 2019 |  | $2018{ }^{(2)}$ |  | Dollars |  | Percent |  |
| Net Sales United States | \$ | 247,419 | \$ | 233,373 | \$ | 14,046 | 6.0\% | 6.0\% | \$ | 496,420 | \$ | 468,534 | \$ | 27,886 | 6.0\% | 6.0\% |
| Europe |  | 81,630 |  | 46,325 |  | 35,305 | 76.2\% | 86.8\% |  | 208,243 |  | 97,527 |  | 110,716 | 113.5\% | 129.1\% |
| Japan |  | 55,676 |  | 59,666 |  | $(3,990)$ | -6.7\% | -5.9\% |  | 128,904 |  | 128,941 |  | (37) | -\% | 1.3\% |
| World |  | 61,983 |  | 56,947 |  | 5,036 | 8.8\% | 15.4\% |  | 129,338 |  | 104,500 |  | 24,838 | 23.8\% | 30.8\% |
|  | \$ | 446,708 | \$ | 396,311 | \$ | 50,397 | 12.7\% | 15.0\% | \$ | 962,905 | \$ | 799,502 | \$ | 163,403 | 20.4\% | 23.5\% |

${ }^{(1)}$ Calculated by applying 2018 exchange rates to 2019 reported sales in regions outside the U.S.
${ }^{(2)}$ Prior period amounts have been reclassified to conform to the current year presentation of regional sales

${ }^{1)}$ The Company changed its operating segments as of January 1, 2019. Accordingly, prior period amounts have been reclassified to conform with the current period presentation
${ }^{(2)}$ Represents corporate general and administrative expenses and other income (expense) not utilized by management in determining segment profitability.
${ }^{(3)}$ Calculated by applying 2018 exchange rates to 2019 reported sales in regions outside the U.S.


${ }^{(1)}$ Represents non-cash expenses related to the purchase accounting associated with the acquisitions of OGIO, TravisMathew and Jack Wolfskin.
${ }^{(2)}$ Represents non-recurring transaction and transition costs associated with the acquisition Jack Wolfskin, in addition to other non-recurring advisory fees.
CALLAWAY GOLF COMPANY
CALLAWAY GOLF COMPANY (Unaudited)

|  | Six Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  | $\begin{gathered} \text { As } \\ \text { Reported } \\ \hline \end{gathered}$ |  |  | Non-Cash Purchase Accounting Adjustments ${ }^{(1)}$ |  | $\begin{gathered} \hline \text { Acquisition } \\ \text { \& Other } \\ \text { Non- } \\ \text { Recurring } \\ \text { Costs }{ }^{(2)} \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { Non- } \\ & \text { GAAP } \end{aligned}$ |  |  | $\begin{gathered} \text { As } \\ \text { Reported } \\ \hline \end{gathered}$ |  |  | Non-Cash Purchase Accounting Adjustments ${ }^{(1)}$ |  | Non-GAAP |  |  |
| Net sales | \$ | 962,905 |  | \$ | - | \$ | - | \$ | 962,905 |  | \$ | 799,502 |  | \$ | - | \$ | 799,502 |  |
| Gross profit |  | 445,250 |  |  | $(10,703)$ |  | - |  | 455,953 |  |  | 393,159 |  |  | - |  | 393,159 |  |
| \% of sales |  | 46.2 | \% |  | - |  | - |  | 47.4 | \% |  | 49.2 | \% |  | - |  | 49.2 | \% |
| Operating expenses |  | 330,415 |  |  | 2,416 |  | 6,326 |  | 321,673 |  |  | 232,855 |  |  | 508 |  | 232,347 |  |
| Income (loss) from operations |  | 114,835 |  |  | $(13,119)$ |  | $(6,326)$ |  | 134,280 |  |  | 160,304 |  |  | (508) |  | 160,812 |  |
| Other expense, net |  | $(20,672)$ |  |  |  |  | $(3,896)$ |  | $(16,776)$ |  |  | $(2,173)$ |  |  |  |  | $(2,173)$ |  |


| Income (loss) before income taxes |  | 94,163 |  | $(13,119)$ |  | $(10,222)$ |  | 17,504 |  | 158,131 |  | (508) |  | 158,639 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income tax provision (benefit) |  | 16,764 |  | $(3,017)$ |  | $(2,351)$ |  | 22,132 |  | 34,466 |  | (117) |  | 34,583 |
| Net income (loss) |  | 77,399 |  | $(10,102)$ |  | $(7,871)$ |  | 95,372 |  | 123,665 |  | (391) |  | 124,056 |
| Less: Net loss attributable to non-controlling interest |  | (179) |  | - |  | - |  | (179) |  | (57) |  | - |  | (57) |
| Net income (loss) attributable to Callaway Golf Company | \$ | 77,578 | \$ | $(10,102)$ | \$ | $(7,871)$ | \$ | 95,551 | \$ | 123,722 | \$ | (391) | \$ | 124,113 |
| Diluted earnings (loss) per share: | \$ | 0.81 | \$ | (0.10) | \$ | (0.08) | \$ | 0.99 | \$ | 1.28 | \$ | - | \$ | 1.28 |
| Weighted-average shares outstanding: |  | 96,153 |  | 96,153 |  | 96,153 |  | 96,153 |  | 96,981 |  | 96,981 |  | 96,981 |

${ }^{(1)}$ Represents non-cash expenses related to the purchase accounting associated with the acquisitions of OGIO, TravisMathew and Jack Wolfskin
${ }^{(2)}$ Represents non-recurring transaction and transition costs associated with the acquisition Jack Wolfskin, in addition to other non-recurring advisory fees


CALLAWAY GOLF COMPANY
Supplemental Financial Information and Non-GAAP Guidance Reconciliation (Unaudited)

Amortization of purchase accounting items TravisMathew/OGIO Jack Wolfskin


Acquisition and Other Non-Recurring Costs ${ }^{(2)}$
Acquisition/Othe
Purchase price hedge (gain)/loss

Total

| \$ | (0.02) | \$ | (0.09) | \$ | (0.01) | \$ | (0.03) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | (0.03) |  | - |  | 0.04 |
| \$ | (0.02) | \$ | (0.12) | \$ | (0.01) | \$ | 0.01 |
| \$ | (0.03) | \$ | (0.25) | \$ | (0.01) | \$ | - |

 connection with the Jack Wolfskin acquisition completed in January 2019
${ }^{(2)}$ Represents non-recurring transaction and transition costs associated with the acquisition Jack Wolfskin, in addition to other non-recurring advisory fees

| CALLAWAY GOLF COMPANY <br> Supplemental Financial Information and Non-GAAP Guidance Reconciliation (Unaudited) (In millions) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amounts excluded from Adjusted EBITDA | Third Quarter 2019 |  | $\begin{aligned} & \text { Full } \\ & \text { Year } \\ & 2019 \end{aligned}$ |  | Third Quarter 2018 |  | $\begin{aligned} & \text { Full } \\ & \text { Year } \\ & 2018 \\ & \hline \end{aligned}$ |  |
| Amortization of purchase accounting items ${ }^{(1)}$ |  |  |  |  |  |  |  |  |
| TravisMathew/OGIO | \$ | 0.3 | \$ | 1.0 | \$ | 0.3 | \$ | 1.0 |
| Jack Wolfskin |  | 1.3 |  | 15.0 |  | - |  | - |
|  | \$ | 1.6 | \$ | 16.0 | \$ | 0.3 | \$ | 1.0 |
| Acquisition and Other Non-Recurring Costs ${ }^{(2)}$ |  |  |  |  |  |  |  |  |
| Acquisition/Other | \$ | 2.8 | \$ | 11.8 | \$ | 1.5 | \$ | 3.7 |
| Purchase price hedge (gain)/loss |  | - |  | 3.2 |  | - |  | 4.4) |
|  | \$ | 2.8 | \$ | 15.0 | \$ | 1.5 | \$ | 0.7) |
| Total | \$ | 4.4 | \$ | 31.0 |  | 1.8 | \$ | 0.3 |

 connection with the Jack Wolfskin acquisition completed in January 2019.
${ }^{(2)}$ Represents non-recurring transaction and transition costs associated with the acquisition Jack Wolfskin, in addition to other non-recurring advisory fees

## CALLAWAY GOLF COMPANY <br> CALLAWAY GOLF COMPANY Consolidated Net Sales by Product Category Reclassified For New Segment Presentation (Unaudited)

 (In thousands) product category reclassified to conform with the new segment presentation in the comparable periods of 2019


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